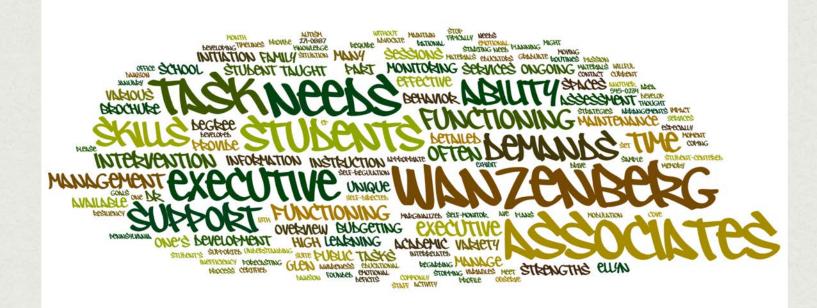
Executive Skills Coaching: A Practical Primer for ALTA Staff



ALTA Conference February 23, 2019 Kevin Berner, M.Ed., M.A. & Matthew Wanzenberg, Ph.D. Wanzenberg & Associates

PRACTICING STUDENT EMPOWERMENT

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OVERVIEW OF TODAY'S PRESENTATION

- Overview of EF, and underpinnings that are relevant to parents, students, and staff that support student independence; note that interventions and strategies will be broadly referenced
- Review and discussion of staff questions relating to EF

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- Emphasis on useable, real-life examples, and practical information for families
- For starters, an important request and disclosure
- For referrals or those who want to extend the conversation, we offer parents a free consultation to review services we offer, including EF Coaching
- All resources are available online at <u>www.iepguardians.org</u> under *Presentations*

DOMAINS OF EXECUTIVE FUNCTIONING

Executive Functioning Domains (in order of skill/brain development)

- **<u>Inhibition</u>**: the ability to stop a target behavior at the appropriate time
- <u>Working Memory</u>: the capacity to hold info in suspension for the purpose of completing a task
- <u>Emotional Control</u>: modulation of emotional responses by bringing rational thought and coping strategies to the situation
- <u>Shift</u>: moving from one activity to another and adapting to various classroom demands in a reasonable time
- <u>Self-monitoring</u>: self-examination and active monitoring of student's own progress
- <u>Initiation</u>: the ability to begin a task independently; generating ideas, responses, problem solving strategies
- <u>Planning/Organization</u>: the ability to manage current and future demands
- Organization of Materials: imposing order on school materials and storage spaces
- <u>Self-Awareness</u>: assisting a student with an accurate and functional picture of her strengths and needs as a student with a disability

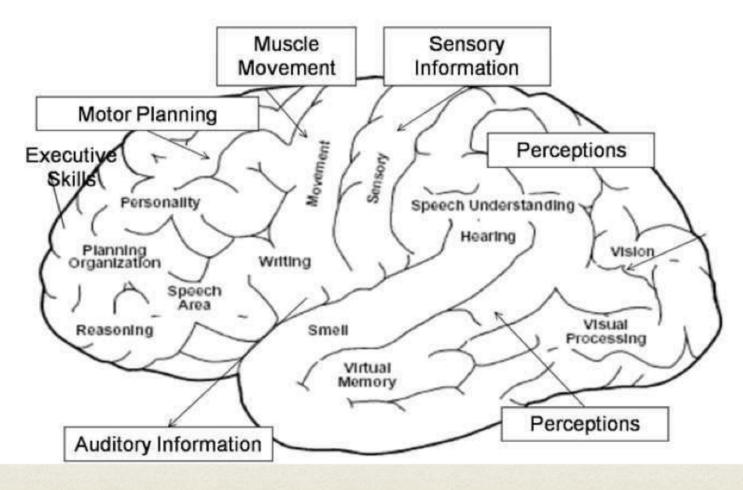
EXECUTIVE SKILLS: OVERVIEW

Students with EF difficulties demonstrate the following difficulties in school, home, workplace, and community:

- Planning activities
- Effectively managing time: knowing when to start and when to stop
- Monitoring multiple tasks simultaneously
- Application of previously mastered knowledge
- Changing pace, focus, or subject
- Accurately assessing when help is needed
- Holding back on impulses
- Accurately estimating how much time would be required for a task
- Memorizing and retrieving information
- Developing a plan of action or response to a conflict or problem

EXECUTIVE SKILLS: OVERVIEW

Executive Skills and the Brain



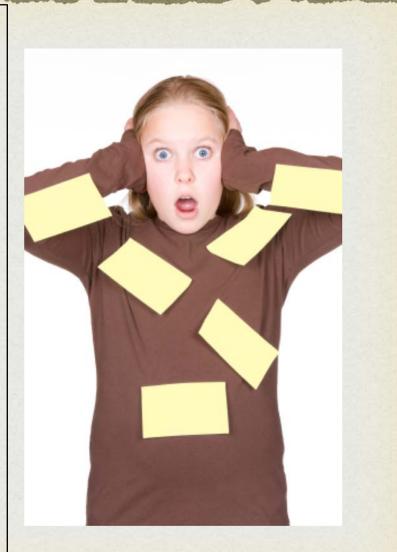
EXECUTIVE SKILLS: OVERVIEW

- Many parts of the brain impacted by executive functioning, but primarily involves frontal lobe (prefrontal cortex) functions that facilitate/impact "novel problem solving"
- Process or integrated processes that link present and past actions
- The prefrontal cortex is the brain's "CEO" which makes judgements and delegates action
- EF is rarely "broken", but inefficiencies exist for many individuals
- Qualitative/rating scales assessments across several settings/reporter is critical (Conners, CPT, Tower of London, Rey-Ostrreith WCST, TOVA, TMT, BRIEF)
- Understanding a student's relative strengths and weaknesses is critical to any plan

ACADEMIC DIFFICULTIES: FUNCTIONAL PERFORMANCE

Problems resulting from inefficient executive skills

- Procrastination and inefficient use of planning opportunities
- Difficulty in adhesion of disparate concepts in writing
- Easily diverted from task by stimuli
- Slow completion of tasks
- Poor modulation of emotional responses
- Impairments with social judgement
- Ineffective model of self-monitoring
- Difficulties in moving from one task to another

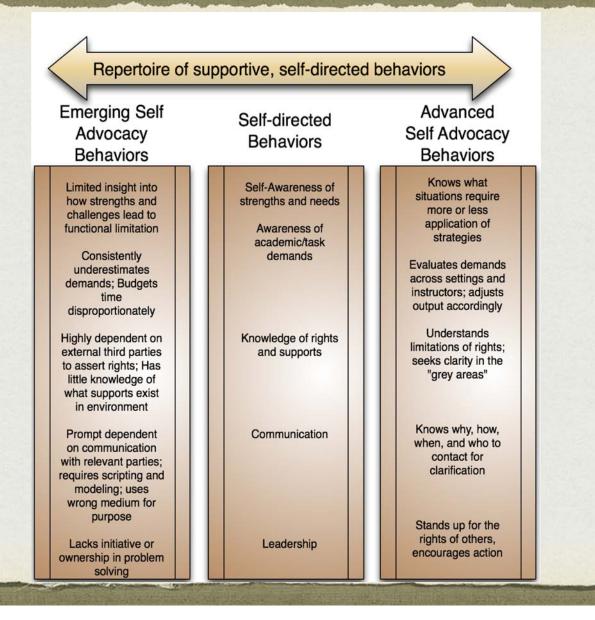


OUTCOMES IN EXECUTIVE FUNCTIONING: HOW WE TARGET THE NEXT SETTING

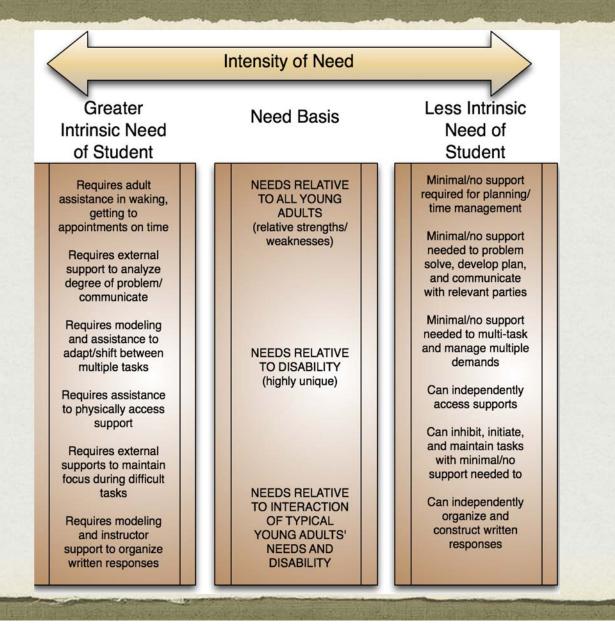


- The diminishing frequency and intensity of parent, school, or third-party based interventions
- The increased application of selfadvocacy skills and self-directed behaviors, in a variety of settings
- The extent to which current supports the student benefits from receives in current setting are available/accessible in the next setting
- Is it meaningful to the student?
- Is it sustainable?

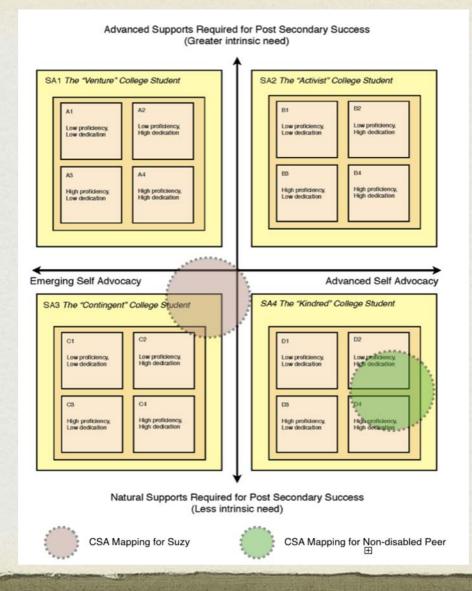
SELF DIRECTED BEHAVIORS AXIS I: REPERTOIRE



SELF DIRECTED BEHAVIORS AXIS II: NEED



SUPPORT MATRIX: A TOOL FOR INTERVENTION



SOME OBSERVATIONS ON EXECUTIVE FUNCTIONING



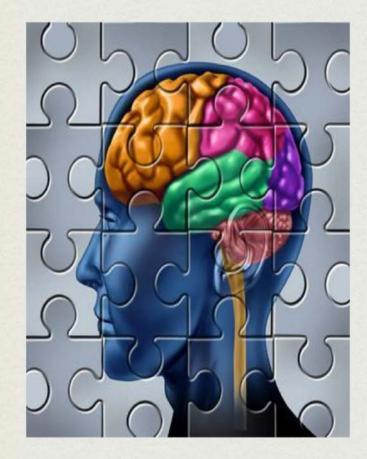
- Research shows that, neurotypically, EF skills take 25 years to fully develop, with biggest gap around middle school years
- Verbal ability strongly linked to typical EF development
- Brain development: from back to front
- Skill development tends to be progressive, with the last and most complex skill development time management and metacognition (learning how to learn)
- EF skill development predicated on fading external cues, and teaching internal, self-directed cues & strategies
- Vast divide between our (adult's) expectations and capability of children and executive skills difficulties
- Two basic approaches: impose instruction or teach the child compensatory strategies
- WE MUST INTERVENE WHERE CHILD IS, DEVELOPMENTALLY, <u>NOT WHERE WE DESIRE</u> <u>THEM TO BE</u>

SOME OBSERVATIONS ON EXECUTIVE FUNCTIONING

- Developmentally appropriate need to distance support and reliance on parents: middle school years see a point of diminishing returns for parent based intervention
- EF coaching ultimately informs an understanding of a student's ideal level of independence
- Strengthened ability to anticipate the next environment, and effectively generalize the skill to that environment
- EF coaching must be HIGHLY INDIVIDUALIZED
- Force maximizing EF instruction through partnership with parents, teachers, and therapists
- Logistics and scheduling



SOME OBSERVATIONS ON EXECUTIVE FUNCTIONING



- The process "requires wrinkles, but hopefully reveals no tears..."
- Assessment and reliance on self-report
- Students who protect coping strategies (efficient and inefficient alike) that have sustained them in the past
- Avoiding superimposing schemas that work for us on kids
- Understanding that EF needs globally impact functioning, not just academics
- Post secondary success: "the least destructive assumption"
- Our Mantra: PLAN-EXECUTE-REPAIR
- Identifying the gray areas, and willingness to delve in and clarify

EF Coaching: How Does Our Model Work?

- Highly relationship-based
- Executive Function Intervention Plan (EFIP): Development of at least three goals (ie, parent, student, coach)
- Exercises vs. Strategies
- Min: Weekly, 1 hour sessions for minimum of 3 months
- Instructional component as needed (ex: SIM, Learning Strategies, rehabilitative exercises)
- Summer: great for skill instruction, but less to organize (best to teach while demands are authentic and support is meaningful)
- Distance and commuting are critical (online coaching is sometimes an option once relationship is built)
- Data driven
- Ideally addresses both skill development and management of workload
- Maintenance: case management

A TYPICAL W&A EF LESSON

[Client Name] [Date] Executive Functioning Skills Coaching Session

Evaluate	 Evaluate goals from the week.
Forecast	 Examine needs, routines, or tasks that need to be addressed (e.g. list from assignment notebook).
Prioritize	 Prioritize current initiatives to meet goals (e.g. prioritize that list by placing a number of importance next to each).
Budget	• By order of importance, input assignments or tasks on calendar or planner, with the allotted time budgeted/estimated for each task. (Have client also track actual time.)
Initiate	 Summarize action items; have client verbally review steps.
Evaluate	 Looking ahead, discuss how will assess successful achievement of the next week's goals.

EF Coaching: How Does Our Model Work?

EFIP

- Sessions 1-2: Intake and Relationship Building
- Session 3: Goal Setting and Prioritization
- Sessions 4-8: Instructional support for goals
- Sessions 9-10: Assessment/Evaluation

YOUR QUESTIONS

EF Resources

www.iepguardians.org

- www.iepguardians.org/STUFF/W&A %20Brochure_EF%20v3.0.pdf
- <u>www.smartbutscatteredkids.com</u>
- <u>www.efintheclassroom.net</u>
- <u>www.efs2therescue.ca</u>
- <u>www.developingchild.harvard.edu/scie</u> nce/key-concepts/executive-function/
- www.learningworksforkids.com

- <u>http://www.gvlibraries.org/commoncore-learning-standards/7-m4a-yourbrain-plugged</u>
- <u>www.toolsofthemind.com</u>
- <u>www.gonoodle.com</u>
- <u>www.brainfacts.org</u>
- <u>www.pbs.org/wgbh/pages/frontline/sh</u> <u>ows/teenbrain/</u>



IN CLOSING...